

Appendix 1: 2022/23 Key Variances - Outturn

DIRECTORATE/DIVISION	VARIANCE TYPE	DESCRIPTION	Overspend/ (Underspend) Outturn 2022/23 £m
ADULT SOCIAL SERVICES			
Integrated Community Services	Overspend	Service Users from Hospital Discharge Schemes in previous financial years	0.962
Integrated Community Services	Overspend	Demand over Demographic Growth	1.530
Integrated Community Services	Overspend	Late Authorisations	1.545
Integrated Community Services	Income	Additional Client Contributions	(1.035)
Integrated Community Services	Income	Direct Payments Surplus	(0.440)
Learning Disabilities	Overspend	Undelivered Savings	0.864
Mental Health	Overspend	Saving Slippage	0.170
Adults	Overspend	Progression to Adulthood	0.541
In-House	Overspend	Saving Slippage	0.784
Staffing	Overspend	Staffing - SLT	0.373
Strategy and Commissioning	Overspend	Beaumont Rise	0.257
Integrated Community Services	Overspend	Social Work Staffing	0.247
Integrated Community Services	Underspend	Non Pay	(0.085)
Transforming Care	Underspend	Complex Needs and Transforming Care Clients	(0.200)
Adult Social Services	Underspend	Various Adult Social Care Non Pay underspends	(0.162)
Integrated Community Services	Overspend	Placement pressure due to unavailability of care home beds	4.672
Adult Social Services	Income	Fair Cost of Care, ASC Discharge funding, Charging Reform and Grant to streamline local authority Adult Social Care assessments.	(2.130)
Total Adult Social Services			7.893
CHIEF EXECUTIVE			
Chief Executives Office	Underspend	Net underspend within the division	(0.009)
Communications	Overspend	Unfunded costs relating to mandatory project relating to accessible documents	0.161
Communications	Overspend	Net overspend on employee and supplies / services costs	0.043
Communications	Overspend	Overspend on print costs on Islington Life	0.018
Communications	Loss of income	Shortfall in advertising income for Islington Life	0.013
Print Services	Overspend	Net overspend on employee costs	0.014
Print Services	Loss of income	Shortfall in income	0.016
Print Services	Underspend	Underspend on paper and print costs due to less reliance on external printing and Panacea software costs	(0.091)
Total Chief Executive			0.165
CHILDREN'S SERVICES			
Early Intervention and Prevention	Underspend	Surplus income, staffing and other net underspends in Children's Centres. Childcare income recovered strongly in the final term and Children's Centre finances were positively adjusted following changes to DSG funding rates for all providers	(0.357)
Early Intervention and Prevention	Underspend	Unallocated grant aid budget and reduced take up of childcare places in grant aided settings	(0.151)
Early Intervention and Prevention	Income	Use of Holiday Activities and Food funding to meet eligible costs of Lunch Bunch	(0.201)
Early Intervention and Prevention	Underspend	Commitments in Early Help against the multi-year budget provision (income recognised in full in previous year's, therefore this is a timing issue) and shortfall in funding for the young black men and mental health project offset by staffing underspends	(0.186)
Learning and Culture	Overspend	Structural shortfall in the budget for Cardfields and Schools HR and shortfall in income	0.338
Learning and Culture	Loss of income	Loss of income at Laycock due to capital works	0.031
Learning and Culture	Overspend	Increased demand for SEND transport and personal transport budgets	0.380
Learning and Culture	Underspend	Reduced demand for universal free school meals	(0.219)
Learning and Culture	Loss of income	Cut in School Improvement Monitoring and Brokering grant that cannot be mitigated in-year	0.077
Learning and Culture	Underspend	Net staffing underspend and commissioning efficiencies	(0.047)
Learning and Culture	Overspend	Increased demand for short breaks in Pupil Services	0.043
Learning and Culture	Overspend	Legacy business support cost pressure following a corporate centralisation of this service	0.126
Safeguarding and Family Support	Overspend	Pressure against the Children's Social Care placements budget due to increased demand	1.087
Safeguarding and Family Support	Overspend	Pressure against the budget for care proceedings due to a sustained increase in activity levels and court delays in the last 3 financial years. This has now started to improve in the last few months	0.325
Safeguarding and Family Support	Overspend	Estimated SEND transport related cost pressure in relation looked after children in out of borough provision	0.098
Safeguarding and Family Support	Overspend	Net staffing pressures in Children's Social Care	0.089
Safeguarding and Family Support	Overspend	Wrap around support cost pressures in relation to children in care (approx. 70% is court ordered taxi transport to schools)	0.587
Safeguarding and Family Support	Overspend	Increased demand for parent / child contact services	0.083
Safeguarding and Family Support	Overspend	Demand pressure on personal budgets in the Disabled Children's Service	0.478
Safeguarding and Family Support	Overspend	Increased demand for short breaks in Children's Social Care	0.072
Safeguarding and Family Support	Income	Net Home Office income in relation to Unaccompanied Asylum Seeking Children	(0.304)
Safeguarding and Family Support	Overspend	Net temporary accommodation pressure in the Leaving Care Service	0.211
Safeguarding and Family Support	Income	Underspend against pooled budgets managed on behalf of partners. This underspend belongs to Council and partner organisations	(0.086)
Health Commissioning	Underspend	Staffing underspend in health commissioning	(0.030)
Young Islington	Overspend	Forecast cost in relation to underwriting income losses while income levels continue to recover at Lift and Rosebowl offset by underspends elsewhere in the directorate	0.066
Young Islington	Overspend	Cost pressure from bring youth provision at Platform back in-house	0.257
Young Islington	Overspend	Demand pressure against the budget for secure remand	0.037
Young Islington	Loss of income	In-year cut in Youth Justice Board Remand grant funding	0.057
Young Islington	Underspend	Underspend against the Youth Council budget	(0.030)
Young Islington	Income	Additional unbudgeted income in Young Islington	(0.445)
Directorate	Savings	Children's Services share of corporate procurement savings to be apportioned	0.220
Total Children's Services			2.606
COMMUNITY WEALTH BUILDING			
Corporate Landlord	Overspend	Increased energy costs on contract	1.298
Inclusive Economy	Overspend	Staffing cost pressures	0.052
Corporate Landlord	Income	Commercial Property Income shortfall	0.649
Corporate Landlord	Overspend	Non-capitalisable costs.	1.001
Corporate Landlord	Underspend	Reduced expenditure in repairs across buildings	(0.445)
Corporate Landlord	Underspend	Supplies and Services net of recharges	(0.422)
Corporate Landlord	Overspend	Staffing cost pressures	0.065
Planning and Development	Income	Increased income in planning fees	(0.078)
Community Wealth Building Directorate	Underspend	Underspend on supplies and services	(0.079)
Procurement	Income	Additional adhoc income	(0.058)
Community Financial Resilience	Income	Additional grant income	(0.535)
Total CWB			1.448
ENVIRONMENT			
Business Performance & Improvement	Underspend	Net underspend within the division	(0.053)
Lighting & Streetworks	Overspend	Increased energy costs on PFI contract	0.639
Highways	Overspend	Additional tree works required for claims prevention	0.090
Lighting & Streetworks	Underspend	Additional streetworks income	(0.203)
Highways	Underspend	Underspend on the insurance recharge	(0.149)
Net Zero Carbon	Underspend	Underspend within this service due to delayed project	(0.025)
Directorate	Overspend	AD of Community Safety, Security & Resilience costs net off by a slight underspend throughout the service	0.067
Fleet	Overspend	Additional costs in excess of budget	0.097
Leisure	Overspend	Energy risk share for leisure centres	0.576
Greenspace	Overspend	Vacancy Factor pressure within the Grounds Maintenance Service	0.168

Appendix 1: 2022/23 Key Variances - Outturn

DIRECTORATE/DIVISION	VARIANCE TYPE	DESCRIPTION	Overspend/ (Underspend) Outturn 2022/23 £m
Greenspace	Overspend	Staff recharges/Caledonian Clock Tower costs not previously forecast	0.089
Greenspace	Overspend	Non-capitalisable costs.	0.212
Tree Service	Overspend	Net overspend forecast within the service	0.062
Parking	Loss of Income	Lower levels of pay and display, permit & voucher and PCN income offset by additional suspension and other income	3.007
Commercial Waste	Loss of Income	Reduced volume of activity	0.802
Commercial Waste	Saving	Reduction in levy due to reduced tonnages	(0.393)
Street Services Operations	Overspend	Additional staff costs as a result of the two extra bank holidays this year	0.090
Street Services Operations	Overspend	Net employee / supplies & services overspend forecast throughout the rest of the division	0.035
Street Services Operations	Overspend	Additional vehicle hire / transport costs within Street Services Operation	0.087
Street Services Operations	Overspend	Overspend on recharges	0.074
Street Trading	Overspend	Non-capitalisable costs.	0.101
Private Sector Housing	Underspend	Additional HMO licensing / grant income	(0.160)
Total Environment			5.213
Community Engagement and Wellbeing			
We Are Islington	Cost Pressure	Cost of COVID-19 response 'We Are Islington', to be wound down by Q2. Additional overtime/salary related expenditure incurred due to extra support and assistance provided to vulnerable, isolating and communities	0.040
Resident Experience	Cost Pressure	Cost of three temporary full time Customer Service agents to support the Council's Cost of Living	0.055
Resident Experience	Cost Pressure	Overtime for Chief Executive and Ombudsman Complaints, in order to ensure an orderly handling of complaints so Ombudsman action is avoided	0.021
Department	Underspend	Across Community Engagement and Wellbeing due to planned projects and recruitment delays resulting in staffing efficiencies	-0.129
Resident Experience	Income shortfall	Unmet income targets from courses supplied by Resident Experience	0.013
Total Community Engagement and Wellbeing			0.000
HOMES & NEIGHBOURHOODS			
Housing Needs	Underspend	Temporary Accommodation: Nightly Booked.	(0.231)
Housing Needs	Overspend	Bad Debt/Arrears: Cost of living crisis driving costs up. (Excluding Homelessness Prevention Grant).	0.331
Housing Needs	Overspend	Islington Lettings - Charges for voids and uncollected rent. (Excluding Homelessness Prevention Grant).	0.145
Housing Needs	Underspend	Other Housing Needs. (Including Homelessness Prevention Grant).	(0.471)
Housing Needs	Underspend	NRPF costs are reducing due to cases falling, high needs client leaving the service and grant support.	(0.396)
Community Safety	Overspend	Community Safety Overspend.	0.171
Total H&N			(0.452)
PUBLIC HEALTH			
Obesity & Physical Activity	Overspend	Commissioning of 2 year pilot programme for Adult Weight Management Get Active Service	0.109
Public Health	Underspend	Underspend from remaining PH divisions.	(0.049)
Smoking & Tobacco	Underspend	the pandemic.	(0.060)
Total Public Health			0.000
RESOURCES DIRECTORATE			
Director of Resources & Business Sup	Underspend	Net staffing underspend	(0.059)
Human Resources	Underspend	Underspend against Organization Development training and activities	(0.205)
Human Resources	Overspend	Maternity cover, overtime and staffing costs of clearing the Disclosure and Barring Service backlog	0.365
Human Resources	Overspend	Cost pressure from the human resources system development work	0.083
Law and Governance	Underspend	Vacancy in executive services and other staff underspend in democracy services	(0.076)
Law and Governance	Overspend	Agency costs in relation to the Interim Director post and other costs	0.129
Law and Governance	Overspend	Higher than expected caseloads resulting in overspend in in agency costs and barristers' fees in the commercial and environmental law service.	0.202
Finance	Overspend	Increase in cost of external audit fees as a result enhanced audit requirement on the whole sector	0.228
Finance	Underspend	Overachievement of council tax and court summons costs net of additional expenditure	(0.421)
Finance	Underspend	Underspend against bank charges	(0.040)
Digital Services	Overspend	Agency spend and overtime on operational services in digital	0.152
Total Resources			0.359
Directorates Total			17.232
CORPORATE			
Pay Award	Cost Pressure	Pay Award	6.486
Other	Overspend	Other Small Variances including Pension and Support Service Recharges	0.314
Other	Overspend	Overspend on Council Tax Rebate Discretionary Scheme	0.158
Levies	Additional income	Business rate levy surplus	(0.714)
Other	Additional income	Additional Income from Business Rates Relief, New Burdens and Redond Review Outcome	(0.661)
Specific grants	Overspend	Apprenticeship Levy and Corporate Subscriptions	0.140
Total Corporate			5.723
GROSS GENERAL FUND			
			22.955
Less: Corporate Energy Provision			(1.400)
Less: Corporate Energy and Inflation Reserve			(5.509)
Less: Social Care Reserve			(3.221)
Less: Capital Financing Reserve			(1.314)
Less: Budget Risk and Insurance Reserve			(6.511)
General Contingency			(5.000)
NET GENERAL FUND			0.000

DIRECTORATE/DIVISION	VARIANCE TYPE	DESCRIPTION	Overspend/ (Underspend) Outturn 2022/23 £m
HOUSING REVENUE ACCOUNT			
Finance	Additional Income	Favourable rent and service charges income collection	(2.051)
Finance	Additional income	Increased charges from tenants and leaseholders in respect of gas charges and the use of the tenant heat reserve to meet rising costs	(2.774)
Finance	Loss of income	Non Dwelling rents	0.081
Finance	Loss of income	Parking income	0.068
Finance	Additional income	Higher recoverable service charges from leaseholders in respect of communal electricity and other running costs	(2.126)
Finance	Additional income	Interest receivable on HRA reserve balances	(0.041)
Finance	Additional income	Overachievement of income relating to leasehold property lease extensions	(1.166)
Finance	Overspend	Rents, Rates, Taxes and Other Charges	0.540
Finance	Underspend	Lower capital financing costs as a result of greater use of HRA reserves	(3.033)
Finance	Overspend	Technical overspend resulting from an anticipated increase in depreciation charges	3.367
Finance	Overspend	Increase in Revenue contribution to capital outlay to fund New build schemes (Temporary)	14.082
Finance	Underspend	Tenants and Leaseholder Bad Debt Provision	(0.963)
Finance	Underspend	Saving on contributions towards the HRA pension deficit	(2.200)
Finance	Underspend/Timing issue	Underspends against the HRA contingency budget primarily set aside to meet one-off PFI 2 reintegration costs, Universal Credit migration costs and IT project costs.	(2.544)
General Management	Overspend	Ceasation of New Build schemes and other New build related costs	5.989
General Management	Overspend	Housing disrepair provision adjustment to reflect the increased case load	0.964
General Management	Cost Pressure	Cost pressures arising from the Voluntary Business Efficiency and Redundancy Scheme	1.121
General Management	Underspend	Unwinding of 2016-17 provision in respect of Thames Water collection charges	(1.609)
General Management	Underspend	Support service costs recharge	(0.818)
General Management	Underspend	Net General management underspends - various	(0.025)
General Management	Cost Pressure	Reduction in capitalisable salary costs	2.053
Homes and Communities	Overspend	Increased energy costs (met by increased tenant and leaseholder charges)	4.758
Housing Property Services	Overspend	Repairs and Maintenance cost pressures arising from damp and mould and repair sub-contractor costs	0.124
Housing Revenue Account	Underspend	PFI credits and payments	(0.810)
Total Housing Revenue Account			12.987